This report about the state of Seventh-day Adventist education has the same aim as that of Nehemiah, when with trusted colleagues, he set out during the night on an inspection of the walls and burned gates of Jerusalem. The assessment was done so that they would know how to proceed in rebuilding. That’s the purpose of inspecting the state of Adventist education. A well-known quotation states: “Without data, you’re just another person with an opinion.” This report is based on our own data trends. As of December 31, 2015, the Seventh-day Adventist Church worldwide operated 5,705 primary schools, 2,336 secondary schools, 53 training schools—such as hospital-based nursing programs and some non-degree ministerial training schools—and 114 tertiary colleges and universities. In our 8,208 schools around the world, 102,779 teachers educated nearly two million students (1,922,990). Analysis of that data reveals areas of concern, but let us first consider mission.

Discrepancy Between Purpose of Seventh-day Adventist Education and Enrollment

“Education for What?” asks Adventist Church historian George Knight. Both he and Ellen White before him have stated unequivocally: To fulfill the apocalyptic mission of the Seventh-day Adventist Church to all the world. Of course, our education must develop students mentally, socially, physically, and vocationally, but this goal is shared by all schools, whether religious or not. Ellen White emphasized that to restore the image of God in students and to prepare them for service in this life and the next means returning to God’s original purpose in creating humans. However, this spiritual and redemptive goal is shared by other Christian schools. It is a third aspect—the denomination’s apocalyptic mission to the world—that is unique to Seventh-day Adventist education. Pointing to statistics, George Knight observes that “While the denomination had two schools in 1880 and 16 in 1890, it rapidly expanded to 245 in 1900, more than...
600 in 1910 and 2,178 by 1930.

“What is important here is that the growth in Adventist mission shows exactly the same growth curve as that for education... a growth curve that goes nearly straight up beginning in the 1890s... stimulated by the explosive fuel of apocalyptic mission as the denomination sought to educate the coming generation of young people not only about that apocalyptic mission but also to dedicate their lives to it.” The pace of growth in mission outreach and the educational work soared together. At its best, he continued, it will “inspire the coming generation with an understanding of God’s end-time apocalyptic vision that leads them to dedicate their lives to that vision and the advent of their Lord.”

If, more than 140 years after the initial development of a denominational education system in the 1870s, we still believe that mission and education are one, that the work of redemption and education are one, and that the Seventh-day Adventist Church is a movement of prophecy with an end-time mission to all the world, we would expect enrollment patterns to support that belief. How does enrollment in Seventh-day Adventist schools relate to church membership? As of December 31, 2015, membership stood at more than 19 million members. But a global survey revealed that less than half of church membership had some Adventist education (47 percent), and 52 percent had none. More than half of the membership have not attended a Seventh-day Adventist school. The data display a significant discrepancy between what we say about the significance of education and actual enrollment.

The data also show that enrollment in Adventist schools varies by division. The North American Division has the highest percentage of enrollment by membership, with only 29 percent having none. Other divisions have a high percentage of members who have never attended Adventist schools. For example, in the Southern Africa-Indian Ocean Division (76 percent), and the Inter-American and West Central Africa divisions (66 percent) of the members report having never attended Adventist schools. One explanation is that there has been a lot of growth in those areas. Even if it is too late for adult converts, their children should benefit from and be enrolled in Adventist education to prepare them for service and mission. This is an opportunity for enrollment growth.

How are we doing with pastoral enrollment in Adventist education? In 2011-2013, 36 percent of Seventh-day Adventist pastors reported having only five to eight years of Seventh-day Adventist education, and presumably that included their theological and ministerial training. Twenty-six percent of pastors had completed one to four years in a Seventh-day Adventist school. Eight percent had NO Adventist education, which raises the question of where they obtained their ministerial education. Were there that many pastors of other denominations who became Seventh-day Adventists? Sixteen percent of pastors said they had completed nine to 12 years in an Adventist school, while only 14 percent reported having completed 13 or more years of Adventist education. These data show that the majority of Seventh-day Adventist pastors have less than eight years of Adventist education. No wonder a global survey reveals an increasing diversity of views regarding the church’s fundamental beliefs, with so many pastors not having benefited from a distinctively Seventh-day Adventist education.

**Strengthening the Gates: Mission, Access, Teachers, and Leadership**

Based on these data and the work of the General Conference Department of Education throughout the world field, we have established four priorities for Adventist education for this quinquennium (2015-2020), starting with Adventist identity and mission. These priorities are the gates that safeguard the mission focus of education. By “Adventist mission and identity,” we mean both capacity and evidence that Adventist schools foster academic excellence, focusing on continued improvement with measurable goals for quality culture is not enough. Mission must be integrated with traditional measures of academic excellence.
ventist education functions within a biblical worldview and
that it pursues a meaningful integration of faith and learning
in all disciplines and at all levels. It means that teachers and
administrators give the Bible and the Spirit of Prophecy a
foundational role in the operation of the school, and that we
are truly educating the whole person—not just the mind, but
the whole person within the framework of a balanced, re-
demptive education that develops the ability to think, to act,
and to do. Its goal is to restore in students the image of their
Creator.

We hold ourselves accountable for Adventist mission
and identity through processes such as the ones used by
the Accrediting Association of Seventh-day Adventist
Schools, Colleges, and Universities (AAA), where AAA
performs audits of schools, provides recommendations for
improvement, and gives commendations for what is going
well. Through the functions of the International Board of
Education (IBE), we establish general guidelines and di-
rection of the education program of the church. The In-
ternational Board of Ministerial and Theological Education
(IBMTE) cooperates with divisions to provide overall guid-
ance and standards to the professional training of pastors,
thegologians, teachers of Bible and religion, chaplains, and
other denominational employees involved in ministerial
and religious training.

While we promote and guard Adventist essentials in all
levels of education, more recently the focus has moved to
graduate and professional programs because that’s where
there is growth. Three medical schools and two dental
schools opened in the past quinquennium (2010-2015) in
Nigeria, Peru, the Philippines, Argentina, and Brazil, re-
spectively.

Education has also expanded through technology; and
here, the challenge is to adhere to Adventist philosophy of
education in distance learning. How do we do Adventist
education when we never see our students? When they live
in their own homes and communities and rarely if ever set
foot on campus? How do we do it when they only come for
an intensive, participate in a cohort, or attend an urban
campus while they’re living at home? To foster academic
excellence, focusing on continued improvement with meas-
urable goals for quality culture is not enough. Mission must
be integrated with traditional measures of academic excel-
ence. Andrews University (Michigan, U.S.A.) is at the fore-
front of developing distance education that is distinctly
Adventist; but in every school, technology needs to be bap-
tized for our purposes.

Each school is assessed on its implementation of a spir-
ituai master plan appropriate for the level and type of stu-
dents. Key performance indicators include evidence that
students are studying their Bible, and that the institution
uses textbooks in harmony with Adventist philosophy of
education. If we are using the same textbooks as every
other educational institution, we are not carrying out our
purposes. Textbooks need to integrate with and be based
on a biblical worldview. These are some examples of what
it means to strengthen Adventist identity and mission in
education today.

The second priority is to increase student access to Ad-
ventist education. Parents agree that Adventist education is
desirable, but many struggle to afford it. How can we enroll
more Seventh-day Adventist students? We need to partner
with other departments to work with the divisions to in-
crease student access to our schools. Barriers to enrollment
need to be identified and removed or lowered. More work is
needed to develop sustainable models of affordable educa-
tion. No margin, no mission. But how can mission be bal-
anced with the need for margin? How can we increase ac-
cess?

With respect to students who are church members and
attending tertiary higher education, the data are not encou-
graging. Using the earlier 18 million membership figure, about
30 percent of our membership are estimated to be between
the ages of 16 and 30. This yields a total of six million po-
tential tertiary students. Of that number, only 74,000 are at-
tending a Seventh-day Adventist tertiary institution. That
means that only one percent of Seventh-day Adventists in
this age range are attending one of our colleges or universi-
ties. We have a problem.

Of course, not everybody in that age group is in school.
Some are working, some are at home, and others are in rural
populations where they are planting crops or caring for fam-
ily. If the UNESCO higher education enrollment rate of 26
percent13 is applied to that six million, there are an estimated
1.5 million young people who could be in Adventist higher
education but who are studying somewhere else. Applying
the UNESCO ratio improves the estimate so that all of those
Seventh-day Adventists who are studying in higher ed-
ucation, five percent could potentially attend one of our
schools, instead of the one percent currently enrolled. Our
schools cannot offer every degree, but we still could do bet-
ter to enroll more in the large number of programs that we
do offer.

The third priority is mission-focused teachers. Employ-
ment data from the annual statistical reports compiled by
the General Conference Office of Archives, Statistics, and Re-
search show that this is the area of greatest concern. All
teachers need to develop their capacity to achieve the re-
demptive purpose of Adventist education and to model Ad-
ventist values and lifestyle. The data show that we also need
systematic and deliberate effort to increase where needed
the percentage of Seventh-day Adventist teachers who work
in the system. How are we doing with regard to the percent-
age of Seventh-day Adventist teachers who work in our schools?

Let us analyze the trend for the past 14 years—during the
watch of many of us who have been in office. There is a
clear downward trend for primary, secondary, and tertiary
levels. Increasingly, we are employing people of other faiths
or no faith at all. As of 2014, almost 30 percent of the teach-
ers in our schools were not Seventh-day Adventists. The an-
nual decrease is on average one percent per year, sometimes more. To put this into perspective—of a hundred thousand teachers (the approximate number worldwide)—what’s one percent? All good Seventh-day Adventists know how to tithe. So, what would 10 percent be? It would be ten thousand. And one percent per year represents the hiring every year of one thousand teachers who have not made a personal commitment to Adventism. Dr. George Knight asks: “What is Christian education without Christian teachers?” “What is Adventist education without Adventist teachers?” Teaching is an incarnational process. It’s not just teaching how to add numbers, but also how to live a life of faith and carry out the unique mission of Seventh-day Adventist education.

Over time, the percentage of Seventh-day Adventist students has declined so that in 2014, fewer than half of our student enrollment was Seventh-day Adventist. We might celebrate this because it offers an excellent evangelism opportunity! But the two trends (percentage of Adventist teachers and percentage of Adventist students) are going down together. Critics will say that some of these teachers are more caring or better role models than some Seventh-day Adventist teachers. They may indeed have superior academic qualifications and be effective educators in their discipline. They may even be warm Christians who share the love of Christ with students. But how can these teachers share the unique vision and mission of Seventh-day Adventist education if they do not subscribe to it themselves?

There has been a proliferation of graduate and professional degrees offered by our institutions—a whole alphabet soup just at the graduate level, including medicine, pharmacy, doctors of theology, PhDs in a variety of areas, and more. The expansive proliferation of degrees has required the employment of professors with specialized degrees. There have not been enough Seventh-day Adventists to fill these slots, which has resulted in increased hiring of people of other faiths or no faith at all.

The Adventist Professional Network (APN) is one initiative to monitor the preparation of future teachers and a tool to recruit teachers and other personnel. Every Seventh-day Adventist with at least a bachelor’s degree is invited to register in the database (http://APN.adventist.org)—it will take only 10 minutes to do so. APN is one way that we can track those who have at least a bachelor’s degree or higher and track their progress toward professional development in order to be better able to recruit them.

Lack of mission-focused teachers is an area where the walls are broken and the gates have burned. We need to redouble our efforts if Adventist education is to achieve its unique purpose.

The fourth and final priority is to strengthen educational leadership. Our principals, presidents of colleges and universities, and boards carry the local responsibility for overseeing more than 8,000 schools, colleges, and universities around the world. In a hand-poll of the 2016 General Conference Executive Committee, about 20 percent were new to their positions. For that reason, an annual leadership conference is held to equip new officers for the responsibilities they must carry out in the field.

At the institutional level, demonstrating accountability and effective governance requires robust institutional decision-making processes and structures. Support for this is given in various ways: journal articles, board training, the 2016 General Conference Leadership Education and Development (LEAD) Conference on education, and board retreats. Graduate training for church leadership is provided at a number of universities—especially at Andrews University (U.S.A.), Adventist International Institute of Advanced Studies (Philippines), and the Adventist University of Africa (Kenya). Over the past year, the IBMTE Handbook was updated to strengthen ministerial and theological education. Regional LEAD conferences on education are scheduled for 2017. However, more needs to be done to develop leadership, particularly for the preschool/Kindergarten, primary, and secondary levels.

**Reaching Cities Through Education**

A final consideration is the role of education as a means of reaching big cities with the gospel. As of June 30, 2013, the global population was more than seven billion, and the population-to-member ratio was 396 to every Seventh-day Adventist. Analysis of the world’s urban population shows that for the approximate 1.7 billion people living in cities, there are three million Seventh-day Adventists. Here the ratio changes dramatically. In the cities, there are 547 people for every Seventh-day Adventist.

Viewed on a map, there is a correlation between educational institutions and where the membership is at least twenty thousand. Two features are important to note in the demographic distribution of membership. The larger concentrations are located along coastlines, reflecting the early efforts of pioneering missionaries who went out not by airplanes, but by ships, and established the work in coastal areas. Where the educational work was established, the church is strong. Local memberships of twenty thousand or more are virtually a map of our educational system. Education has proved to be a stable foundation on which Seventh-day Adventist work has grown from strength to strength. (See Figure 1 on page 15.)

Indicating on a map those regions of the world where the church has fewer than 125 members (0-125) highlights the 10/40 Window, along with Europe. Our own historical success indicates that education should be a major approach for work in these challenging areas. In doing so, we continue the work of the Master Teacher and seek to carry out the gospel commission. ☪

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Plenary 2 presentation at the LEAD Conference on “Educat ing for Eternity” held at the General Conference World Headquarters in Silver Spring, Maryland, U.S.A., October 5-7, 2016.
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NOTES AND REFERENCES
2. This quote is often attributed to statistician and economist W. Edwards Deming.
7. Ibid., 12.
10. All data reported in the Annual Statistical Reports of the Seventh-day Adventist Church, except for estimates of the number of Seventh-day Adventists enrolled in tertiary education outside of the Adventist system: http://documents.adventistarchives.org/Statistics/ASR/ASR2016.pdf.
14. Thanks to Rick McEdwards, DIS, President, Middle East and North Africa Union Mission, Jerry Chase, MDiv, Geographic Information Specialist, General Conference of Seventh-day Adventists, David Trim, PhD, FRHistS, Director of Archives, Statistics, and Research, General Conference of Seventh-day Adventists (ASTR), and the annual reports compiled by ASTR.